## FY2020 Results(from April 1, 2020 to March 31, 2021) Supplementary Data

fter consolidation elimination] FY2019		F	Y2020			FY2021		Results for the fis	cal year ended March 2021: Sales increas		
	Year			Year			Year			while operating inc	ome declined. Both ordinary income and r
	Results	Ratio	Res	ults	Ratio	YOY	Forecasts	Ratio	YOY		by Business Segment (net sales and operating incom
	¥Bil.			¥Bil.			¥Bil.			<ul> <li>Insulators</li> </ul>	<ul> <li>Sales declined, but the deficit was reduced.</li> <li>Sales decreased due to discontinuation of unpro-</li> </ul>
											The deficit was reduced through cost reduction a
Net Sales	442.0	100%	448.0	452.0	100%	+2%	485.0	100%	+7%	•Energy Storage 【Ceramics】······	Shipments remained sluggish both in Japan and Lower sales and profits
		700/			700/	1.50/	.050.0	700/	1.00/	•Automotive related	Although passenger car and truck sales recover
<overseas sales=""></overseas>	<309.8>	70%		<324.5>	72%	+5%	<350.0>	72%	+8%		year, the sharp decline in the first half of the f
Operating Income	55.0		49.0	50.8		-8%	70.0		+38%	[Electronics]····	in annual sales. Thus, demand for each product Lower sales and higher profits
(%)	(12%)			(11%)			(14%)			•Electric related	Sales and profits increased due to stronger der
Energy *1	43.3	10%	43.0	42.0	9%	-3%	43.0	9%	+2%		and wafers.
hfrastructure Business	-4.9			-4.0			2.0		_	•Package	Sales declined and a loss was incurred due to
Operating Income (%)			-4.5			_	-2.0		_	[ [Process Technology]	stations in consequence of COVID-19. Higher sales and profits
(70)	(-)			(-)			(-)			•HPC <sub>%2</sub>	Sales and profits rose due to increased demand
Ceramics Business	251.8	57%	244.0	248.9	55%	-1%	280.0	58%	+12%	_	recovery in memory investment.
Operating Income	53.5			41.2		-23%	58.0		+41%	②Foreign Exchange:	Sales −1.9 billion yen, Income −1.7 billion yen
(%)	(21%)		40.5	(17%)			(21%)		1 11 70	③Capital investment	Previous year ¥109 → current year ¥106/USD, Investment for increased production, mainly for a
			<b>540</b>			<b>0</b> 01			4000		for semiconductor manufacturing equipment, has
Electronics Business	55.4	13%	54.0	54.1	12%	-2%	47.0	10%	-13%	*2 HPC···Ceramic for S	emiconductor Manufacturing Equipment
Operating Income	0.0		2.5	2.8		-	3.0		+8%		nding March 2022 : <u>Sales and profits will increase year-on-yea</u>
(%)	(0%)			(5%)			(6%)				Business Segment (net sales and operating income)
Process	91.5	21%	107.0	107.0	24%	+17%	115.0	24%	+7%		Net sales will remain unchanged, and the deficit will be reduce
Technology Business										<ul> <li>Insulators</li> </ul>	The company is expected to return to profitability thanks to sales prices despite sluggish demand.
Operating Income	6.4			100		+69%	11.0		+1%		
			10.5	10.9		1 00 /0			11/0	<ul> <li>Energy Storage</li> </ul>	Shipments will remain sluggish due to no large shipments in .
(%)	(7%)			(10%)		1 00 /0	(10%)		1176	•Energy Storage	Shipments will remain sluggish due to no large shipments in continue.
(%)	(7%)			(10%)		10070			1170	[Ceramics]······	continue. Higher sales and profits
(%)	(7%)			(10%)		10070			1 1 70		continue. Higher sales and profits A significant sales increase is expected due to a recovery in
(%)	(7%)			(10%)		10070			1 1 76	[Ceramics]······	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, i
(%)	(7%)			(10%)					1 1 76	[Ceramics]······	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, i
(%)	(7%)	hergy Infra		(10%)						【Ceramics】· · · · · · Automotive related	Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, in countries including China and India. Profits are expected to in
(%)	(7%)			(10%)				(Ratio)		【Ceramics】· · · · · · Automotive related	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, in countries including China and India. Profits are expected to in in depreciation and amortization.
(%)	(7%)	hergy Infra		(10%)		YOY		(Ratio)		[Ceramics]······ •Automotive related [Electronics]······	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, i countries including China and India. Profits are expected to i in depreciation and amortization. Lower sales and slightly higher profits While demand for piezoelectric elements for HDDs is expect decline due to changes in accounting standards for recording
(%) FY2020 "Power Business" w	(7%) as renamed "Er	(Ratio)	astructure	(10%) Business'	(Ratio)	YOY	(10%)	(Ratio)	YOY	[Ceramics]······ •Automotive related [Electronics]······	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, it countries including China and India. Profits are expected to i in depreciation and amortization. Lower sales and slightly higher profits While demand for piezoelectric elements for HDDs is expect decline due to changes in accounting standards for recording (*Soshin Electric Co., Ltd. was excluded from consolidation in
(%) FY2020 "Power Business" w Ordinary Income Profit Attributable	(7%) as renamed "Er	(Ratio)	astructure	(10%) Business'	(Ratio)	YOY	(10%)	(Ratio) (14%)	YOY	[Ceramics]······ •Automotive related [Electronics]······ •Electric related	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, in countries including China and India. Profits are expected to it in depreciation and amortization. Lower sales and slightly higher profits While demand for piezoelectric elements for HDDs is expect decline due to changes in accounting standards for recording (*Soshin Electric Co., Ltd. was excluded from consolidation in declined by 6.9 billion yen, and the deficit was reduced by 0.1
(%) FY2020 "Power Business" w Ordinary Income Profit Attributable to Owners of Parent	(7%) as renamed "Er 52.0 27.1	(Ratio) (12%) (6%)	astructure	(10%) Business' 53.0 38.5	(Ratio) (12%) (9%)	YOY +2%	(10%) 68.0 50.0	(Ratio) (14%) (10%)	YOY +28%	[Ceramics]······ •Automotive related [Electronics]······ •Electric related	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, i countries including China and India. Profits are expected to i in depreciation and amortization. Lower sales and slightly higher profits While demand for piezoelectric elements for HDDs is expect decline due to changes in accounting standards for recording (*Soshin Electric Co., Ltd. was excluded from consolidation in declined by 6.9 billion yen, and the deficit was reduced by 0.1 digher sales and slightly higher profits
(%) FY2020 "Power Business" w Ordinary Income Profit Attributable	(7%) as renamed "Er 52.0	(Ratio) (12%) (6%)	astructure	(10%) Business' 53.0	(Ratio) (12%) (9%)	YOY +2%	(10%) 68.0 50.0	(Ratio) (14%)	YOY +28%	[Ceramics] •Automotive related [Electronics] •Electric related [Process Technology]	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, i countries including China and India. Profits are expected to i in depreciation and amortization. Lower sales and slightly higher profits While demand for piezoelectric elements for HDDs is expect decline due to changes in accounting standards for recording (*Soshin Electric Co., Ltd. was excluded from consolidation in declined by 6.9 billion yen, and the deficit was reduced by 0.1 Higher sales and slightly higher profits Sales will rise due to a high level of foundry investment and
(%) FY2020 "Power Business" w Ordinary Income Profit Attributable to Owners of Parent	(7%) as renamed "Er 52.0 27.1 5.8%	(Ratio) (12%) (6%)	astructure	(10%) Business' 53.0 38.5 7.9	(Ratio) (12%) (9%)	YOY +2%	(10%) 68.0 50.0 9.	(Ratio) (14%) (10%) 6%	YOY +28%	[Ceramics] •Automotive related [Electronics] •Electric related [Process Technology] I •HPC	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, in countries including China and India. Profits are expected to in in depreciation and amortization. Lower sales and slightly higher profits While demand for piezoelectric elements for HDDs is expected decline due to changes in accounting standards for recording (*Soshin Electric Co., Ltd. was excluded from consolidation in declined by 6.9 billion yen, and the deficit was reduced by 0.1 Higher sales and slightly higher profits Sales will rise due to a high level of foundry investment and investment. Profits are expected to decrease due to an incre- and other factors.
(%) FY2020 "Power Business" w Ordinary Income Profit Attributable to Owners of Parent R O E E P S	(7%) as renamed "Er 52.0 27.1 5.8% ¥84.7	(Ratio) (12%) (6%) 3	astructure	(10%) Business' 53.0 38.5 7.9 <sup>0</sup> ¥121	(Ratio) (12%) (9%) % .61	YOY +2%	(10%) 68.0 50.0 9. ¥15	(Ratio) (14%) (10%) 6% 59.89	YOY +28% +30%	[Ceramics] •Automotive related [Electronics] •Electric related [Process Technology]	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, in countries including China and India. Profits are expected to in in depreciation and amortization. Lower sales and slightly higher profits While demand for piezoelectric elements for HDDs is expect decline due to changes in accounting standards for recording (*Soshin Electric Co., Ltd. was excluded from consolidation in declined by 6.9 billion yen, and the deficit was reduced by 0.1 digher sales and slightly higher profits Sales will rise due to a high level of foundry investment and investment. Profits are expected to decrease due to an increa and other factors. Sales and profits will increase due to higher demand for heati
(%) FY2020 "Power Business" w Ordinary Income Profit Attributable to Owners of Parent R O E E P S Dividend	(7%) as renamed "Er 52.0 27.1 5.8%	(Ratio) (12%) (6%) 3	astructure	(10%) Business' 53.0 38.5 7.9	(Ratio) (12%) (9%) % .61	YOY +2%	(10%) 68.0 50.0 9. ¥15	(Ratio) (14%) (10%) 6%	YOY +28% +30%	[Ceramics] •Automotive related [Electronics] •Electric related [Process Technology] I •HPC	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, i countries including China and India. Profits are expected to i in depreciation and amortization. Lower sales and slightly higher profits While demand for piezoelectric elements for HDDs is expect decline due to changes in accounting standards for recording (*Soshin Electric Co., Ltd. was excluded from consolidation in declined by 6.9 billion yen, and the deficit was reduced by 0.1 Higher sales and slightly higher profits Sales will rise due to a high level of foundry investment and investment. Profits are expected to decrease due to an increa- and other factors.
(%) FY2020 "Power Business" w Ordinary Income Profit Attributable to Owners of Parent R O E E P S Dividend Dividend Payout Ratio)	(7%) as renamed "Er 52.0 27.1 5.8% ¥84.7 ¥50(59.0	(Ratio) (12%) (6%) 3	astructure	(10%) Business' 53.0 38.5 7.9' ¥121 ¥30(24	(Ratio) (12%) (9%) % .61	YOY +2%	(10%) 68.0 50.0 9. ¥15 ¥48(;	(Ratio) (14%) (10%) 6% 59.89	YOY +28% +30%	[Ceramics]······         ·Automotive related         [Electronics]······         ·Electric related         [Process Technology]··· I         ·HPC         ·Industrial Process	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, i countries including China and India. Profits are expected to i in depreciation and amortization. Lower sales and slightly higher profits While demand for piezoelectric elements for HDDs is expect decline due to changes in accounting standards for recording (*Soshin Electric Co., Ltd. was excluded from consolidation in declined by 6.9 billion yen, and the deficit was reduced by 0.1 digher sales and slightly higher profits Sales will rise due to a high level of foundry investment and investment. Profits are expected to decrease due to an increa and other factors. Sales and profits will increase due to higher demand for heati
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(%) FY2020 "Power Business" w Ordinary Income Profit Attributable to Owners of Parent R O E E P S Dividend Dividend Payout Ratio)	(7%) as renamed "Er 52.0 27.1 5.8% ¥84.7 ¥50(59.0	(Ratio) (12%) (6%) 3	astructure	(10%) Business' 53.0 38.5 7.9' ¥121 ¥30(24	(Ratio) (12%) (9%) % .61	YOY +2%	(10%) 68.0 50.0 9. ¥15 ¥48(;	(Ratio) (14%) (10%) 6% 59.89	YOY +28% +30%	[Ceramics]······         ·Automotive related         [Electronics]······         ·Electric related         [Process Technology]···         ·HPC         ·Industrial Process         ②Foreign Exchange:	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, if countries including China and India. Profits are expected to if in depreciation and amortization. Lower sales and slightly higher profits While demand for piezoelectric elements for HDDs is expect decline due to changes in accounting standards for recording (*Soshin Electric Co., Ltd. was excluded from consolidation in declined by 6.9 billion yen, and the deficit was reduced by 0.1 Higher sales and slightly higher profits Sales will rise due to a high level of foundry investment and investment. Profits are expected to decrease due to an increa and other factors. Sales and profits will increase due to higher demand for heating cathode materials. Sales -0.5 billion yen, Income -0.2 billion yen (Previous year ¥106 → current year ¥105/USD, ¥124 → ¥ USD (sales 1.3 billion yen, income 0.68 billion yen)
(%) FY2020 "Power Business" w Ordinary Income Profit Attributable to Owners of Parent R O E E P S Dividend Dividend Payout Ratio) FX Rate(¥/USD) FX Rate(¥/EUR)	(7%) as renamed "Er 52.0 27.1 5.8% ¥84.7 ¥50(59.0 109 121	(Ratio) (12%) (6%) 3 0%)	astructure	(10%) Business <sup>1</sup> 53.0 38.5 7.9 <sup>4</sup> ¥121 ¥30(24 106 124	(Ratio) (12%) (9%) .61 .7%)	YOY +2% +42%	(10%) 68.0 50.0 9. ¥15 ¥48(; 105 125	(Ratio) (14%) (10%) 6% 59.89 30.0%	YOY +28% +30%	[Ceramics]······         ·Automotive related         [Electronics]······         ·Electric related         [Process Technology]···         ·HPC         ·Industrial Process         ②Foreign Exchange:         ·Year-on-year         ·Effect per yen per year	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, in countries including China and India. Profits are expected to in in depreciation and amortization. Lower sales and slightly higher profits While demand for piezoelectric elements for HDDs is expected decline due to changes in accounting standards for recording (*Soshin Electric Co., Ltd. was excluded from consolidation in declined by 6.9 billion yen, and the deficit was reduced by 0.1 Higher sales and slightly higher profits Sales will rise due to a high level of foundry investment and investment. Profits are expected to decrease due to an increa and other factors. Sales and profits will increase due to higher demand for heating cathode materials. Sales -0.5 billion yen, Income -0.2 billion yen (Previous year ¥106 → current year ¥105/USD, ¥124 → ¥ USD (sales 1.3 billion yen, income 0.04 billion yen) EUR (sales 0.6 billion yen, income 0.04 billion yen)
(%) FY2020 "Power Business" w Ordinary Income Profit Attributable to Owners of Parent R O E E P S Dividend Dividend Payout Ratio) FX Rate(¥/USD)	(7%) as renamed "Er 52.0 27.1 5.8% ¥84.7 ¥50(59.0 109	(Ratio) (12%) (6%) 3	astructure	(10%) Business' 53.0 38.5 7.9' ¥121 ¥30(24 106	(Ratio) (12%) (9%) % .61	YOY +2% +42%	(10%) 68.0 50.0 9. ¥15 ¥48(; 105	(Ratio) (14%) (10%) 6% 59.89	YOY +28% +30%	[Ceramics] ·Automotive related [Electronics] ·Electric related [Process Technology] ·HPC ·Industrial Process @Foreign Exchange: ·Year-on-year	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, in countries including China and India. Profits are expected to in in depreciation and amortization. Lower sales and slightly higher profits While demand for piezoelectric elements for HDDs is expected decline due to changes in accounting standards for recording (*Soshin Electric Co., Ltd. was excluded from consolidation in declined by 6.9 billion yen, and the deficit was reduced by 0.1 Higher sales and slightly higher profits Sales will rise due to a high level of foundry investment and investment. Profits are expected to decrease due to an increa and other factors. Sales and profits will increase due to higher demand for heati cathode materials. Sales -0.5 billion yen, Income -0.2 billion yen (Previous year ¥106 → current year ¥105/USD, ¥124 → ¥ USD (sales 1.3 billion yen, income 0.68 billion yen)
(%) FY2020 "Power Business" w Ordinary Income Profit Attributable to Owners of Parent R O E E P S Dividend Dividend Payout Ratio) FX Rate(¥/USD) FX Rate(¥/EUR)	(7%) as renamed "Er 52.0 27.1 5.8% ¥84.7 ¥50(59.0 109 121	(Ratio) (12%) (6%) 3 0%)	astructure	(10%) Business <sup>1</sup> 53.0 38.5 7.9 <sup>4</sup> ¥121 ¥30(24 106 124	(Ratio) (12%) (9%) % .61 .7%)	YOY +2% +42%	(10%) 68.0 50.0 9. ¥15 ¥48(; 105 125	(Ratio) (14%) (10%) 6% 59.89 30.0%	YOY +28% +30%	[Ceramics]······         ·Automotive related         [Electronics]······         ·Electric related         [Process Technology]···         ·HPC         ·Industrial Process         ②Foreign Exchange:         ·Year-on-year         ·Effect per yen per year	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, in countries including China and India. Profits are expected to in in depreciation and amortization. Lower sales and slightly higher profits While demand for piezoelectric elements for HDDs is expected decline due to changes in accounting standards for recording (*Soshin Electric Co., Ltd. was excluded from consolidation in declined by 6.9 billion yen, and the deficit was reduced by 0.1 Higher sales and slightly higher profits Sales will rise due to a high level of foundry investment and investment. Profits are expected to decrease due to an increa and other factors. Sales and profits will increase due to higher demand for heati cathode materials. Sales -0.5 billion yen, Income -0.2 billion yen (Previous year ¥106 $\rightarrow$ current year ¥105/USD, ¥124 $\rightarrow$ ¥ USD (sales 1.3 billion yen, income 0.68 billion yen) EUR (sales 0.6 billion yen, income 0.04 billion yen) The 4.5 billion yen is to be recorded as subsidy for the capitar increase implemented in the past fiscal years. The company plans to pay an interim dividend of 23 yen, a year
(%) FY2020 "Power Business" w Ordinary Income Profit Attributable to Owners of Parent R O E E P S Dividend Dividend Payout Ratio) FX Rate(¥/USD) FX Rate(¥/EUR) Capital Expenditures	(7%) as renamed "Er 52.0 27.1 5.8% ¥84.7 ¥50(59.0 109 121 94.0	(Ratio) (12%) (6%) 3 0%) (21%)	astructure	(10%) Business' 53.0 38.5 7.9 ¥121 ¥30(24 106 124 50.8	(Ratio) (12%) (9%) % .61 .7%)	YOY +2% +42%	(10%) 68.0 50.0 9. ¥15 ¥48(3 105 125 44.0	(Ratio) (14%) (10%) 6% 59.89 30.0% (9%) (10%)	YOY +28% +30%	[Ceramics] ·Automotive related [Electronics] ·Electric related [Process Technology] ·HPC ·Industrial Process ②Foreign Exchange: ·Year-on-year ·Effect per yen per year ③Extraordinary Income	continue. Higher sales and profits A significant sales increase is expected due to a recovery in continued since the second half of the previous fiscal year, in countries including China and India. Profits are expected to in in depreciation and amortization. Lower sales and slightly higher profits While demand for piezoelectric elements for HDDs is expected decline due to changes in accounting standards for recording (*Soshin Electric Co., Ltd. was excluded from consolidation in declined by 6.9 billion yen, and the deficit was reduced by 0.1 Higher sales and slightly higher profits Sales will rise due to a high level of foundry investment and investment. Profits are expected to decrease due to an increa and other factors. Sales and profits will increase due to higher demand for heatic cathode materials. Sales -0.5 billion yen, Income -0.2 billion yen (Previous year ¥106 $\rightarrow$ current year ¥105/USD, ¥124 $\rightarrow$ & USD (sales 1.3 billion yen, income 0.68 billion yen) EUR (sales 0.6 billion yen, income 0.04 billion yen) The 4.5 billion yen is to be recorded as subsidy for the capitar increase implemented in the past fiscal years. The company plans to pay an interim dividend of 23 yen, a yer dividend of 48 yen.



March 2021: Sales increased from the previous fiscal year
Both ordinary income and net income increased.
nent (net sales and operating income)
but the deficit was reduced.
sed due to discontinuation of unprofitable products and other factors.
as reduced through cost reduction and other measures.
mained sluggish both in Japan and overseas.
d profits
senger car and truck sales recovered rapidly in the second half of the fiscal
arp decline in the first half of the fiscal year resulted in a substantial decline
es. Thus, demand for each product declined, led to lower sales and profits.
d higher profits
ofits increased due to stronger demand for piezoelectric elements for HDDs
ed and a loss was incurred due to delays in the installation of mobile base
onsequence of COVID-19.
profits
ofits rose due to increased demand from strong foundry investment and
nemory investment.
ion yen, Income -1.7 billion yen
r ¥109 $\rightarrow$ current year ¥106/USD, ¥121 $\rightarrow$ ¥124/EUR
r increased production, mainly for automobile-related products and products
uctor manufacturing equipment, has run its course.
icturing Equipment
ales and profits will increase year-on-year with sales expected to hit a record high*.
et sales and operating income) *FY2018 463.5 billion yen
unchanged, and the deficit will be reduced.
pected to return to profitability thanks to the streamlining of its workforce and improved
sluggish demand.
in sluggish due to no large shipments in Japan and overseas. The deficit is expected to
īts
ncrease is expected due to a recovery in demand for passenger cars and trucks that has
second half of the previous fiscal year, in addition to tighter emissions regulations in
China and India. Profits are expected to increase due to higher sales despite an increase
amortization.
tly higher profits
ezoelectric elements for HDDs is expected to be strong, sales are expected to
ges in accounting standards for recording wafer sales and other factors.
o., Ltd. was excluded from consolidation in the fourth quarter of 2020. Sales
n yen, and the deficit was reduced by 0.1 billion yen accordingly.)
tly higher profits
to a high level of foundry investment and continued recovery in memory
are expected to decrease due to an increase in depreciation and amortization
l increase due to higher demand for heating devices for lithium ion battery
· · ·
en, Income −0.2 billion yen
$\delta \rightarrow \text{current year } \text{¥105/USD, } \text{¥124} \rightarrow \text{¥125/EUR})$
on yen, income 0.68 billion yen)
on yen, income 0.04 billion yen)
s to be recorded as subsidy for the capital expenditures made for production
ed in the past fiscal years.
to pay an interim dividend of 23 yen, a year-end dividend of 25 yen, and an annual
res and 10 billion yen, market buying: from April 30, 2021 to July 30, 2021)

[After consolidation elimination]

After consolidation eliminati	on]						
	FY2019	9	FY202	0	FY2021 1st half		
	1st half	:	1st hal	f			
	Results	Ratio	Results	Ratio	Forecasts	Ratio	YOY
	¥Bil.		¥Bil.		¥Bil.		
Net Sales	219.8	100%	194.9	100%	240.0	100%	+23%
<overseas sales=""></overseas>	<155.2>	71%	<136.2>	70%	<170.0>	71%	+25%
Operating Income	31.6		11.6		34.0		+194%
(%)	(14%)		(6%)		(14%)		
Energy *1 Infrastructure Business	20.6	9%	19.1	10%	20.0	8%	+5%
Operating Income	-2.4		-2.3		-1.0		
(%)	(-)		(-)		(-)		
Ceramics Business	128.2	58%	98.3	50%	142.0	59%	+44%
Operating Income	30.9		6.6		29.0		+336%
(%)	(24%)		(7%)		(20%)		
Electronics Business	28.3	13%	26.8	14%	23.0	10%	-14%
Operating Income	0.4		0.6		1.0		-
(%)	(1%)		(2%)		(4%)		
Process Technology Business	42.7	19%	50.7	26%	55.0	23%	+8%
Operating Income	2.7		6.6		5.0		-24%
(%)	(6%)		(13%)		(9%)		
1 FY2020 "Power Business" wa	is renamed "Ener	rgy Infrastr	ucture Business	;"			
		(Ratio)		(Ratio)		(Ratio)	YOY
	00 7		10.0	(	00.0	(	

		(Ratio)		(Ratio)		(Ratio)	YOY
Ordinary Income	29.7	(14%)	12.2	(6%)	32.0	(13%)	+162%
Profit Attributable to Owners of Parent	21.2	(10%)	7.3	(4%)	25.0	(10%)	+244%
FX Rate(¥/USD)	109		107		105		
FX Rate(¥/EUR)	121		121		125		
Capital Expenditures	49.9	(23%)	29.0	(15%)	20.0	(8%)	-31%
Depreciation Costs	18.9	(9%)	21.7	(11%)	24.0	(10%)	+10%
R&D Expenses	10.6	(5%)	10.7	(5%)	12.0	(5%)	+12%