



March 13, 2020

Company Name: NGK INSULATORS, LTD.
Listing Code: 5333
Stock Exchange Listings: Tokyo and Nagoya
Representative: President Taku Oshima (Mr.)
Contact: Vice President, General Manager Finance & Accounting Dept.
Hideaki Shindo (Mr.)
(TEL) +81-52-872-7230

Notice Regarding Completion of Cancellation of Treasury Shares

(Cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act)

NGK INSULATORS, LTD. ("NGK") hereby announces that NGK completed cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act on March 13, 2020, which was resolved at the meeting of the Board of Directors held on October 31, 2019.

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|---------------------------------------|--|
| 1. Types of shares cancelled | Shares of common stock |
| 2. Total number of shares cancelled | 5,348,200 shares
(1.7% of the total number of outstanding shares excluding treasury shares before the cancellation) |
| 3. Effective date of the cancellation | March 13, 2020 |

(Reference)

Total number of issued shares after the cancellation	322,211,996 shares
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