

January 29, 2021

Company Name: NGK INSULATORS, LTD.

Listing Code: 5333

Stock Exchange Listings: Tokyo and Nagoya

Representative: President Taku Oshima (Mr.)

Vice President, General Manager Finance & Accounting Dept. Contact:

Hideaki Shindo (Mr.) (TEL) +81-52-872-7230

Notice of Change in Representative Directors

NGK INSULATORS, LTD. (NGK) hereby announces that the following change in representative directors was decided on at the meeting of the board of directors of NGK held on January 29, 2021.

1. Reason for change

For the further growth of NGK, responding to a changing business environment.

2. Description of change

New (Currently) Name

Representative Director and (Representative Director and

Taku Oshima Chairman of the Board President)

Representative Director and

(Director and Senior Vice President) Shigeru Kobayashi President

3. Date of appointment

April 1, 2021

4. Profile

Representative Director and Chairman of the Board New title

Name Taku Oshima Date of birth July 14, 1956 Place of birth Tokyo

Educational background March 1980 Graduated from the School of Engineering, Tokyo Institute of

Technology

Joined NGK INSULATORS, LTD. Career summary March 1980

June 2007 Vice President June 2011 Senior Vice President

June 2014 Representative Director and President

April 2021 Representative Director and Chairman of the Board (Scheduled)

Number of shares owned 10 thousand shares

New title Representative Director and President

Name Shigeru Kobayashi Date of birth March 23, 1961

Place of birth Tokyo

Educational background March 1983 Graduated from the Department of Law, Faculty of Law, Keio

University

Joined NGK INSULATORS, LTD. Career summary March 1983

June 2016 Vice President Senior Vice President June 2018

Director and Senior Vice President June 2020

April 2021 Representative Director and President (Scheduled)

Number of shares owned 5 thousand shares