



April 28, 2022

Company Name: NGK INSULATORS, LTD.
Listing Code: 5333
Stock Exchange Listings: Tokyo and Nagoya
Representative: President Shigeru Kobayashi (Mr.)
Contact: General Manager Finance & Accounting Dept.
Hideaki Tsukui (Mr.)
(TEL) +81-52-872-7230

Notice of Change in Representative Directors

NGK INSULATORS, LTD. (the "Company") hereby announces that the following change in representative directors was tentatively decided at the meeting of the Board of Directors of the Company held on April 28, 2022.

1. Reason for change

For the further growth of the Company, responding to a changing business environment.

2. Description of change

| New | (Current) | Name |
|--|--|----------------|
| Representative Director and Executive Vice President | (Director and Senior Vice President) | Ryohei Iwasaki |
| Advisor | (Representative Director and Executive Vice President) | Hiroshi Kanie |

3. Date of appointment

The change is scheduled to be determined upon approval of the resolution at the Annual Shareholders' Meeting and the subsequent meeting of the Board of Directors both to be held on June 27, 2022.

4. Profile

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|------------------------|--|--|
| New title | Representative Director and Executive Vice President | |
| Name | Ryohei Iwasaki | |
| Date of birth | January 30, 1960 | |
| Place of birth | Hyogo Prefecture | |
| Educational background | March 1982 | Graduated from the Faculty of Law, Waseda University |
| Career summary | March 1982 | Joined NGK INSULATORS, LTD. |
| | June 2008 | Vice President |
| | June 2009 | Director and Vice President |
| | June 2012 | Director and Senior Vice President |
| | June 2022 | Representative Director and Executive Vice President (Scheduled) |
| Number of shares owned | 10,000 shares | |