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October 31, 2024

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 Stock Exchange Listings: Tokyo and Nagoya
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Notice Concerning the Difference between Consolidated Financial Forecasts and Actual Results for the Six Months Ended September 30, 2024 and Revisions to the Full-Year Consolidated Financial Forecasts for the Fiscal Year Ending March 31, 2025

NGK INSULATORS, LTD. hereby announce that there is a difference between the consolidated financial forecasts for the six months ended September 30, 2024, announced on April 26, 2024, and the actual results we announced today. We also announce that, in light of recent earnings trends, we have revised the full-year consolidated financial forecasts for the fiscal year ending March 31, 2025.

1. Differences between the consolidated financial forecasts and the actual consolidated financial results for the six months ended September 30, 2024 (April 1, 2024 to September 30, 2024)

| (Millions of yen) | Net sales | Operating income | Ordinary income | Net income attributable to owners of parent | Net income per share |
|--|----------------|------------------|-----------------|---|----------------------|
| Previous forecast (A) | 295,000 | 30,000 | 28,000 | 21,000 | (yen) 70.49 |
| Actual result (B) | 298,352 | 39,700 | 38,367 | 25,869 | 87.02 |
| Change (B-A) | 3,352 | 9,700 | 10,367 | 4,869 | — |
| Change (%) | 1.1% | 32.3% | 37.0% | 23.2% | — |
| For Reference: Results from the same period of the previous year (the six months ended September 30, 2023) | 282,884 | 32,485 | 28,940 | 18,181 | 59.35 |

2. Revisions to the consolidated financial forecasts for the fiscal year ending March 31, 2025 (April 1, 2024 to March 31, 2025)

| (Millions of yen) | Net sales | Operating income | Ordinary income | Net income attributable to owners of parent | Net income per share |
|--|----------------|------------------|-----------------|---|----------------------|
| Previous forecast (A) | 620,000 | 75,000 | 71,000 | 53,000 | (yen) 177.90 |
| Revised forecast (B) | 620,000 | 78,000 | 74,000 | 53,000 | 179.41 |
| Change (B-A) | — | 3,000 | 3,000 | — | — |
| Change (%) | — | 4.0% | 4.2% | — | — |
| For Reference: Results from the previous year (the fiscal year ended March 31, 2024) | 578,913 | 66,397 | 63,042 | 40,562 | 133.65 |

3. Reason for differences and revisions

For the first six months of the fiscal year under review, the Environment Business, shipments of automotive-related products decreased due to adjustments in supply chain inventories resulting from the slowdown in demand for automobiles in China and Southeast Asia. Otherwise, in the Digital Society Business, some shipments of components for semiconductor production equipment were intensive and shipments of piezoceramic actuators for HDDs increased due to strong data center investment. In the Energy & Industry Business, shipments of insulators remained strong due to continued strong investment in power transmission and distribution in Japan and the U.S. As a result, added with the positive effect of the depreciation of the yen, net sales exceeded the previous forecast. In terms of profits, operating income, ordinary income and net income attributable to owners of parent all exceeded the previous forecast due to an increase of sales and delays in incurring various expenses.

For the full year ending March 31, 2025, although some shipments of a big project of NAS®battery in the Energy & Industry Business are expected to be delayed to the next fiscal year, shipments of components for semiconductor production equipment are expected to be ahead of schedule and piezoceramic actuators for HDDs will continue to be strong in the Digital Society Business. Although net sales are expected to be same as the previous forecast, operating income and ordinary income are expected to exceed the previous forecast due to the changes in the shipment composition. The forecast for net income attributable to owners of parent was left unchanged due to impairment loss on business assets in the package business, for which demand recovery has been delayed.

The assumed exchange rates for the second half of the fiscal year are ¥140 to the U.S. dollar and ¥155 to the euro. The dividend forecast remains unchanged at the year-end dividend of ¥30 per share.

Financial results forecasts are based on information available at the time of the release, and actual results may vary significantly from forecasts due to various factors.

(Reference)

October 31, 2024
NGK INSULATORS, LTD.

Consolidated Results — Segment Information
(After Elimination of Inter-Segment Transactions)

(Billions of yen)

| Total | FY2024 1st half | |
|-------------------------|-------------------|--------|
| | Previous Forecast | Result |
| Consolidated Sales | 295.0 | 298.4 |
| Consolidated Op. Income | 30.0 | 39.7 |
| Op. Income Ratio | 10% | 13% |

| FY2024 YTD | |
|-------------------|------------------|
| Previous Forecast | Revised Forecast |
| 620.0 | 620.0 |
| 75.0 | 78.0 |
| 12% | 13% |

Environment Business

| | | |
|-------------------------|-------|-------|
| Consolidated Sales | 195.0 | 192.3 |
| Consolidated Op. Income | 31.5 | 35.3 |
| Op. Income Ratio | 16% | 18% |

| | |
|-------|-------|
| 394.0 | 392.0 |
| 68.0 | 67.0 |
| 17% | 17% |

Digital Society Business

| | | |
|-------------------------|------|------|
| Consolidated Sales | 73.0 | 79.1 |
| Consolidated Op. Income | 0.0 | 5.3 |
| Op. Income Ratio | 0% | 7% |

| | |
|-------|-------|
| 159.0 | 168.0 |
| 6.0 | 12.0 |
| 4% | 7% |

Energy & Industry Business

| | | |
|-------------------------|-------|-------|
| Consolidated Sales | 27.0 | 26.9 |
| Consolidated Op. Income | (1.5) | (0.9) |
| Op. Income Ratio | - | - |

| | |
|------|-------|
| 67.0 | 60.0 |
| 1.0 | (1.0) |
| 1% | - |