The following statement is an English translation of the original Japanese document provided for your convenience.

In the event of any discrepancy between this translation and the Japanese original, the original is presumed to be correct.



December 17, 2024

Company Name: NGK INSULATORS, LTD. Stock Exchange Listings: Tokyo and Nagoya

Listing Code: 5333

Representative: President Shigeru Kobayashi (Mr.)

Vice President, General Manager Finance &

Contact: Accounting Dept.

Hideaki Tsukui (Mr.) (TEL) +81-52-872-7230

## Notice Regarding Completion of Cancellation of Treasury Shares

(Cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act)

NGK INSULATORS, LTD. (the "Company") hereby announces that the Company completed cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act on December 16, 2024, which was resolved at the meeting of the Board of Directors held on July 29, 2024.

I. Types of shares cancelled Shares of common stock

2. Total number of shares cancelled 14,000,000 shares

3. Effective date of the cancellation December 16, 2024

(Reference)

Total number of outstanding shares after the cancellation 297,956,996 shares