



July 31, 2025

Company name: NGK INSULATORS, LTD.
Stock exchange listings: Tokyo and Nagoya
Stock code: 5333
Representative: President Shigeru Kobayashi (Mr.)
Vice President, General Manager Finance &
Accounting Dept.
Contact: Hideaki Tsukui (Mr.)
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Notice Regarding Acquisition of Own Shares and Cancellation of Treasury Shares

(Acquisition of own shares pursuant to the provisions of Article 165, paragraph 2 of the Companies Act and cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act)

NGK INSULATORS, LTD. (the "Company") hereby announces that, at the meeting of the Board of Directors held on July 31, 2025, it has resolved the acquisition of own shares pursuant to the provisions of Article 156 of the Companies Act, applied by replacing terms pursuant to the provisions of Article 165, paragraph 3 of said Act, and has resolved the cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act, as described below.

1. Reasons for the acquisition of own shares and cancellation of treasury shares
To improve capital efficiency and to achieve the Company's capital policy in response to the changing managerial environment.
2. Details of matters pertaining to the acquisition of own shares
 - (1) Types of shares to be acquired Shares of common stock
 - (2) Total number of shares to be acquired Up to 8 million shares
(2.7% of the total number of outstanding shares excluding treasury shares)
 - (3) Total value of shares to be acquired Up to 15 billion yen
 - (4) Acquisition period From August 1, 2025 to December 23, 2025
 - (5) Acquisition method Market purchases
 - (6) Plan for the acquired shares All the acquired shares to be cancelled
3. Details of matters pertaining to the cancellation of treasury shares
 - (1) Types of shares to be cancelled Shares of common stock
 - (2) Total number of shares to be cancelled All of the shares acquired as stated in 2 hereinabove
 - (3) Schedule date of cancellation February 13, 2026 (planned)

(Reference) Treasury Shares as of June 30, 2025

- Total number of outstanding shares 293,119,112 Shares
(excluding treasury shares)
- Number of shares of treasury shares 4,837,884 Shares