October 31, 2025

Company Name:	NGK INSULATORS, LTD.
Listing Code:	5333
Stock Exchange Listings:	Tokyo and Nagoya
Representative:	President Shigeru Kobayashi (Mr.)
Contact:	Vice President, General Manager Finance & Accounting Dept. Hideaki Tsukui (Mr.) (TEL) +81-52-872-7230

Notice Regarding Discontinuation of Manufacturing and Sales Activities of NAS Batteries

NGK INSULATORS, LTD. (the “Company”) hereby announces that, at the Board of Directors meeting held on October 31, 2025, it has resolved to discontinue the manufacturing and sales activities of NAS batteries (sodium-sulfur batteries) under its Energy Storage Business, and to cease accepting new orders as described below.

1. Reason for Business Discontinuation

The Company has promoted the Energy Storage Business with the aim of contributing to the resolution of medium to long-term social issues such as the spread of renewable energy and the realization of a decarbonized society, through the manufacturing and sales of NAS batteries which is the large-capacity energy storage systems.

NAS batteries are capable of long-duration, large-capacity energy storage and are known for their long lifetime and high reliability. They were first commercialized globally in 2002 and have been continuously developed as proprietary products manufactured exclusively by the Company.

In response to the expansion of the energy storage market, driven by the global spread of renewable energy, the Company has been collaborating since 2019 with BASF, a leading chemical manufacturer in Germany, to improve battery performance, reduce costs, and strengthen its global sales network. Furthermore, to address the anticipated growth in energy storage demand, the Company engaged in discussions with BASF to expand supply capacity and achieve cost reductions by inviting participation from other companies. However, these discussions were discontinued in September 2025.

It is expected to take time for stable and continuous demand to emerge for long-duration, large-capacity energy storage, where NAS batteries have distinct advantages. In addition, due to various factors, including recent surges in material costs and intensifying competition with lithium-ion batteries, the Company has determined that stable operations and profitability will be difficult to achieve.
Based on these factors, the Company resolved at the Board of Directors meeting on October 31, 2025, to discontinue the manufacturing and sales activities of NAS batteries.

2. Overview of the Business

(1) Descriptions
Manufacturing and sales of NAS batteries

(2) Operating results of Energy Storage Business for the fiscal year ended March 31, 2025

	Energy Storage Business (a)	Consolidated Results for the fiscal year ended March 31,2025 (b)	Ratio (a/b)
Net Sales	6,473 million yen	619,513million yen	1.04%

(3) Handling of employees working for Energy Storage Business
Employees engaged in this business will be reassigned within the company group.

3. Schedule

(1)	Date of resolution at the meeting of the Board of Directors	October 31, 2025
(2)	Date of Final Shipment	January 2027 (Scheduled)

4. Future outlook

The Company will discontinue the new production of all NAS Batteries. For orders already received, the Company will proceed with shipments and deliveries from existing inventory upon confirmation of each customer's intent. Although sales activities targeting new projects will be discontinued, the Company will continue to respond to ongoing discussions, limited to cases where the respective project is close to order placement and delivery can be fulfilled within existing inventory. Supply of maintenance parts for products that have already been delivered or are scheduled to be delivered will continue to be provided responsibly. For products currently in use, supply of maintenance parts will be available only for those that have been properly maintained.

The Company will provide thorough explanations of its future policy to customers, business partners, and other stakeholders, and engage in discussions as necessary. The Company will make every effort to ensure that its response is sincere and considerate, minimizing any inconvenience to stakeholders.

5. Impact on Financial Results

As a result of this decision, the Company expect to record an extraordinary losses of approximately ¥18,000 million in the fiscal year ending March 2026. This has been disclosed today in the notice titled "Notice on Difference between Consolidated Financial Forecasts and Results for 1H FY2025 and Revisions to Full-Year Consolidated Financial Forecasts". For details, please refer to the separate disclosure materials.