



March 24, 2026

Company Name: NGK INSULATORS, LTD.  
Listing Code: 5333  
Stock Exchange Listings: Tokyo and Nagoya  
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## Notice Concerning Revision of the Fiscal Year-End Dividend Forecast

NGK INSULATORS, LTD. (the “Company”) hereby announces that, at the Board of Directors meeting held on March 24, 2026, it has resolved to revise the year-end dividend forecast for the fiscal year ending March 31, 2026 as described below.

### 1. Reason for Revision to the Fiscal Year-End Dividend Forecast

The Company places a high value on the interests of shareholders and considers continuous enhancement of corporate value and the return of profits to be among the most important management policies.

Regarding dividends, in addition to managing net assets in response to changes in business risks, the Company considers a link to business performance (ROE) over a period of approximately three years, aiming for a medium-term target of a 3% dividend on equity ratio and a consolidated dividend payout ratio of around 30%. The Company also takes into account cash flow forecasts when determining dividend distribution.

As disclosed in the “Consolidated Financial Results for the Nine Months Ended December 31, 2025 [Japanese GAAP]” announced on January 29, 2026, the Company’s business performance for the current fiscal year has been progressing steadily, with strong results in both the Environment Business and the Digital Society Business, and is tracking well against the full-year consolidated financial forecasts for the fiscal year ending March 31, 2026 announced on October 31, 2025. Although the business environment continues to face increasing challenges due to the deterioration in geopolitical conditions, the Company’s business performance to date has remained resilient. Accordingly, the Company has revised its year-end dividend forecast to ¥42 per share, an increase of ¥4 from the previous forecast, resulting in an annual dividend of ¥80 per share.

This matter is scheduled to be submitted for approval at the 160th Annual General Meeting of Shareholders to be held in late June 2026.

### 2. Details of Revision

|   | Dividend per share (Yen) |                 |        |
|---|--------------------------|-----------------|--------|
|   | Second quarter-end       | Fiscal-year end | Total  |
| Previous forecast<br>(Announced on October 31, 2025)                              |                          | ¥38.00          | ¥76.00 |
| Revised forecast  |                          | ¥42.00          | ¥80.00 |
| Actual results for the current fiscal year  | ¥38.00                   |                 |        |
| Actual results for the previous fiscal year<br>(Fiscal year ended March 31, 2025) | ¥30.00                   | ¥30.00          | ¥60.00 |