

## Subsidiaries and Affiliated Companies

### Sites, Main Office, Branch, Sales Offices

Nagoya Site/Tokyo Main Office/Osaka Branch/Chita Site/Komaki Site/Ishikawa Plant/  
Sapporo Sales Office/Sendai Sales Office/Hokuriku Sales Office/Hiroshima Sales Office/  
Takamatsu Sales Office/Fukuoka Sales Office

### Group Companies in Japan

Energy Support Corporation/Akechi Insulators, Ltd./NGK Okhotsk, Ltd./NGK Metex Corporation/  
NGK Fine Molds, Ltd./NGK Ceramic Device Co., Ltd./NGK Electronics Devices, Inc./Soshin Electric Co., Ltd./Soshin  
Device Co., Ltd./Soshin Powertech Co., Ltd./Risshin Electronics Co., Ltd./Ikebukuro Horo Kogyo Co., Ltd./NGK  
Chem-Tech, Ltd./NGK Filtech, Ltd./NGK Adrec Co., Ltd./NGK Kilntech Corporation/NGK Sports Planning Co.,  
Ltd./NGK Life Co., Ltd./NGK Yu-Service Co., Ltd./NGK Logistics, Ltd.

### Group Companies Overseas

#### America

NGK-Locke Inc./NGK-Locke Polymer Insulators, Inc./  
NGK Ceramics USA, Inc./NGK Automotive Ceramics USA, Inc./  
NGK Ceramics Mexico, S. de R.L. de C.V./NGK Metals Corporation/  
NGK Insulators of Canada, Ltd./FM Industries, Inc./  
NGK Electronics USA, Inc./Soshin Electronics of America Inc.

#### Europe, Africa

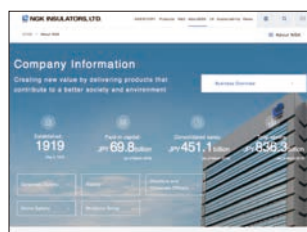
NGK Berylco U.K. Ltd./NGK Ceramics Europe S.A./  
NGK Europe GmbH/NGK Deutsche Berylco GmbH/  
NGK Berylco France/NGK Ceramics Polska Sp. z o.o./  
NGK Ceramics South Africa (Pty) Ltd.

#### Asia, Oceania

NGK Insulators Tangshan Co., Ltd.  
NGK Insulators (China) Investment Co., Ltd.  
NGK Ceramics Suzhou Co., Ltd.  
NGK Technocera Suzhou Co., Ltd.  
NGK Automotive Ceramics Korea Co., Ltd.  
P.T. NGK Ceramics Indonesia  
Siam NGK Technocera Co., Ltd.  
NGK Ceramics (Thailand) Co., Ltd.  
NGK Technologies India Pvt. Ltd.  
NGK Stanger Pty. Ltd.

### Details of NGK are available on the company website

The NGK Sustainability Data Book 2018 reports on the NGK Group's sustainability initiatives. Additional sustainability, corporate, and investor relations information is available on the NGK website.



#### About NGK

[English]

<https://www.ngk-insulators.com/en/info/>

[Japanese]

<https://www.ngk.co.jp/info/>



#### Investor Relations

[English]

<https://www.ngk-insulators.com/en/ir/>

[Japanese]

<https://www.ngk.co.jp/ir/>



#### Sustainability

[English]

<https://www.ngk-insulators.com/en/sustainability/>

[Japanese]

<https://www.ngk.co.jp/sustainability/>