












Category	Item	KPI	FY2022			FY2023 Target	FY2025 Target	Related SDGs
			Target	Result	Self-evaluation*1			
 Initiatives toward carbon neutrality	Reduce CO2 emitted by manufacturing activities	CO2 emissions (consolidated)	600,000 metric tons (Reduce by 18% from FY2013)	560,000 metric tons (Reduced by 23% from FY2013)	○	560,000 metric tons (Reduce by 23% from FY2013)	550,000 metric tons (Reduce by 25% from FY2013)	
		Rate of renewable energy usage (consolidated)*2	25%	27%	○	25%	50%	
	Reduce CO2 emissions across value chain	Plan progress	<ul style="list-style-type: none"> • Scope 3 consolidated disclosure • Expand scope of LCA calculation 	<ul style="list-style-type: none"> • Scope 3 consolidated disclosure • Expand scope of LCA calculation 	○	<ul style="list-style-type: none"> • Scope 3 consolidated disclosure • Expand scope of LCA calculation 	<ul style="list-style-type: none"> • Expand scope of Scope 3 calculation • Life-cycle assessment (LCA) of major products 	
 Initiatives for a recycling-oriented society	Reduce waste emitted from manufacturing	Basic unit per net sales of waste emitted (consolidated)	Reduce by 46% from FY2013	Reduced by 55% from FY2013	○	Reduce by 53% from FY2013	Reduce by 50% from FY2013	
		Reduction rate against BAU for waste emitted (consolidated)	Reduce by 27% from FY2013	Reduced by 31% from FY2013	○	Reduce by 27% from FY2013	Reduce by 30% from FY2013	
	Promote resource recycling	Recycling rate (Japan)	At least 99%	99.5%	○	At least 99%	Maintain at least 99%	
	Manage and respond to water resource risks	Basic unit per net sales of water consumption FY2019 level (consolidated)	FY2019 level	Maintained FY2019 level	○	FY2019 level	Maintain FY2019 levels	
 Initiatives toward harmony with nature	Promote biodiversity conservation	Plan progress	Research on Japan and overseas trends	Research on Japan and overseas trends	○	Research on Japan and overseas trends	Expand and enhance actions aimed at Post-2020 Global Biodiversity Framework targets	
 Contributions to environmental society	Develop and distribute products/services contributing to environmental protection	Number of registered products	Increase number of registered products	One additional (Abashiri Electric Power)	○	Increase registered products	Increase number of CN-related products/services registered	
	Promote CSR procurement	Plan progress	Specific response to suppliers	Resumed visits to suppliers	○	Roll out visits to suppliers Expand use of SAQ overseas	Ascertain environmental data of suppliers	
 Promotion of environmental communication	Contribute to local communities	Plan progress	Collaboration with EPOC and Aichi Mirai Forum	Collaboration with EPOC and Aichi Mirai Forum	○	Collaboration with EPOC and Aichi Mirai Forum	Continually enhance actions partnering with local communities	
	Increase environmental awareness	Plan progress	Publicize NGK Group Environmental Vision	Promoted energy conservation in office buildings	○	Training about resource recycling and harmony with nature	Continually enhance environmental training and information disclosure	