

Name Position	Attributes			Field of Experience							Specialized knowledge			Main reason for filling in a circle (Experience, qualifications, etc.)
	Years in Office	Gender	Independent Officer	Business Management	Sustainability	Overseas business International experience	Marketing	Manufacturing technology R&D	Carbon Neutrality	Digital Society	Finance	Legal Compliance	HR/Labor	
Taku Oshima Chairman	10 years	Male		○	○	○		○	○				○	<ul style="list-style-type: none"> <li>•Representative Director and President of NGK</li> <li>•NGK Manufacturing Technology Division (including experience in overseas assignments), and Business Divisions (including expertise related to carbon neutrality)</li> <li>•Chairman of the Aichi Employers' Association, and outside director for major infrastructure businesses</li> </ul>
Shigeru Kobayashi President	4 years	Male		○	○	○	○		○					<ul style="list-style-type: none"> <li>•NGK Business Divisions (including experience in management of overseas subsidiaries, and expertise related to carbon neutrality)</li> <li>•Chairperson of NGK ESG Management Committee</li> </ul>
Chiaki Niwa Executive Vice President	9 years	Male		○	○			○	○	○		○		<ul style="list-style-type: none"> <li>•Officer in-charge of NGK Manufacturing Technology Division, Research &amp; Development Division, Digital Transformation Division, and Safety, Quality &amp; Environmental Management Division</li> </ul>
Ryohei Iwasaki Executive Vice President	15 years	Male		○	○	○	○		○	○			○	<ul style="list-style-type: none"> <li>•NGK Business Divisions (including experience in domestic sales, management of overseas subsidiaries, and expertise related to carbon neutrality and a digital society)</li> <li>•Officer in-charge of NGK Human Resources Department, General Manager of Corporate Planning Office</li> </ul>
Hideaki Shindo Director and Senior Vice President	3 years	Male			○	○	○				○			<ul style="list-style-type: none"> <li>•Officer in-charge of NGK Finance and Accounting Department and ESG Promotion Department</li> <li>•NGK Business Divisions (including experience in management of overseas subsidiaries)</li> <li>•General Manager of NGK Corporate Planning Office</li> </ul>
Mayumi Inagaki Director and Senior Vice President	—	Female			○							○		<ul style="list-style-type: none"> <li>•Officer in-charge of NGK Auditing, Group Compliance, Legal, and Intellectual Property departments</li> </ul>
Emiko Hamada Outside Director	7 years	Female	○	○	○	○		○	○	○				<ul style="list-style-type: none"> <li>•R&amp;D department of major electronic components company (including expertise in carbon neutrality and a digital society), and outside director of same company</li> <li>•Professor of engineering at national university graduate school, and management of research projects at national research &amp; development institute</li> <li>•Ph.D. (Engineering), MBA</li> </ul>
Hiroshi Sakuma Outside Director	—	Male	○	○	○	○	○		○				○	<ul style="list-style-type: none"> <li>•CEO of business group for major trading company</li> <li>•Manager of global company (including expertise related to carbon neutrality)</li> </ul>
Noriko Kawakami Outside Director	—	Female	○		○	○		○	○	○				<ul style="list-style-type: none"> <li>•Product Development department at major industrial plant business (including expertise in carbon neutrality and a digital society)</li> <li>•Ph.D. in Engineering, Bachelor of Engineering (Electrical and Electronic Engineering), and fellow of the American Institute of Electrical and Electronics Engineers (IEEE)</li> </ul>
Kengo Miyamoto Outside Director	—	Male	○		○	○						○	○	<ul style="list-style-type: none"> <li>•Lawyer (Japan; New York, USA; New South Wales, Australia)</li> </ul>
Nobumitsu Saji Audit & Supervisory Board Member	3 years	Male			○	○	○				○	○	○	<ul style="list-style-type: none"> <li>•Certified Fraud Examiner</li> <li>•Officer in-charge of NGK Auditing, Group Compliance, Legal, and Intellectual Property departments</li> <li>•NGK Business Divisions (including experience in business planning and overseas labor relations), and Finance and Accounting Department (including experience in overseas assignments)</li> </ul>
Naoya Yagi Audit & Supervisory Board Member	1 year	Male			○	○	○				○	○		<ul style="list-style-type: none"> <li>•Head of NGK Auditing Department, Corporate Planning Department, and Finance and Accounting Department (including experience in overseas assignments)</li> </ul>
Masayoshi Sakaguchi Audit & Supervisory Board Member, Outside	5 year	Male	○	○	○							○	○	<ul style="list-style-type: none"> <li>•Head of Administrative Agency (Commissioner-general of National Police Agency)</li> <li>•Chairperson of large-scale foundation</li> </ul>
Takashi Kimura Audit & Supervisory Board Member, Outside	2 year	Male	○	○	○					○	○	○	○	<ul style="list-style-type: none"> <li>•Manager of major financial institution and IT company</li> <li>•Auditor of listed company</li> </ul>